

MONITOR

## New White House Technique

# President Alters Pattern

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**Washington** Almost every President, as he steers into a second term of office, has revised his administrative techniques, singled out new advisers and confidantes, discovered special enterprises to which he gives special attention.

Dwight D. Eisenhower is no exception to this historic experience.

To those who observe President Eisenhower and how he runs the government day by day, these are the significant changes:

1. The President, through experiences, has singled out a group of trusted advisers, with whom he consults on crucial matters, foreign and domestic. Foremost among these are his brother, Dr. Milton S. Eisenhower, now president of the near-by Johns Hopkins University (in Baltimore), and Gen. Alfred M. Gruenther, formerly General Eisenhower's chief of staff at SHAPE, who is also nearby as president of the American Red Cross.

### Special Consultants

2. Simultaneously, the President has developed a wide-ranging roster of special consultants and expeditors in key fields: such men as Meyer Kestnbaum, a businessman formerly head of the Committee for Economic Development, to whom Mr. Eisenhower has assigned the job of expediting the acceptable recommendations of the second Hoover commission for streamlining the government.

3. The President personally is devoting more time to foreign policy and less time to domestic politics. The latest White House appointments for any week will show the shift. The President's primary concern for building conditions of love and trust in the world is making it the focus as the major subject of his energies.

4. The President, dealing more, than ever, with the younger, more dynamic within his administration family—but two exceptions must be made to this: his extremely close consultation with the trust in Secretary of State John Foster Dulles, and the nature of the Treasury General George Humphrey.

### Staff Handling

5. The President's Eisenhower administration run of his Cabinet is less frequently seen in the years, handing out problems to his staff and staff system headed by his chief of staff, Sherman Adams, conferring with his chief White House lieutenants and with key men within the National Security Council which makes the high-level recommendations for foreign and defense.

6. The President, through the last year, has

wishes, a jovial gentleman named George Allen stood beamingly by. A Scout official, he is also a member of the special coterie of friends with whom the President feels he can relax, who will betray no confidences, who have no axes to grind.

### Dinner Cronies

Mr. Allen, Washington attorney who has become known as "friend of Presidents," having charmed Presidents Roosevelt, Truman, and now Eisenhower, has a farm close to the President's at Gettysburg, Pa. Others in this coterie are William E. Robinson, president of the Coca Cola Company, and Clifford J. Roberts, chairman of the Augusta National Golf Club and New York banker.

Husbanding his hours, Mr. Eisenhower has had few stag dinners this year, but this is the type of businessmen whom he has invited to such dinners, and with whom he still carries on correspondence. At many staff meetings the President trots out a comment from a letter on taxes, the budget, oil production—from some stag-dinner guest, usually an industrialist, sometimes an educator.

For foreign problems, the President has come to rely heavily on General Gruenther with his clear analytical mind on world affairs and defense. It is the Gruenther point of view which most likely has led Mr. Eisenhower on occasion to overrule the defense-cutting counsel of forceful George Humphrey of the Treasury. Another adviser on world problems is Walter Bedell Smith, General Eisenhower's chief of staff in World War II, whom the President would like to bring into the White House family as foreign-affairs adviser.

### Special Consultants

Close consultants in their special fields—Mr. Eisenhower is not one of those Presidents who in his second term has shrunk his circle of advisers to just two or three men—are Robert Cutler, who has returned to Washington to energize the National Security Council, and Henry Cabot Lodge, Chief United States delegate to the United Nations.

In the advisory group Vice-President Richard M. Nixon plays a special rôle.

A shift to younger, politically "liberal" advisers is in evidence today. The influence of Secretary of Commerce Sinclair Weeks has declined, for instance, where the influence of Secretary of Labor James P. Mitchell has increased.

White House, former college